# **INSIDE Secure** 2014 Earnings Presentation

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Q4 Revenue and Full Year Financial Overview

Outlook for 2015

Q & A

Appendix



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## **2014 KEY HIGHLIGHTS**

- Consolidated revenue of \$125.4 million in 2014 with fundamentally different product mix compared with 2013
- Strong growth in adjusted\* gross margin to 59% of revenue vs. 39% in 2013, as a consequence of the strategic repositioning
- Adjusted operating profit of \$8.1 million vs. a loss of \$3.0 million in 2013
- Third consecutive half-year of positive adjusted operating profits and EBITDA
- Metaforic integration completed, with encouraging business momentum
- First success of strategy of monetization of the Groups' NFC technology and patents (new license agreement with Intel in June 2014, LG/France Brevets patent licence agreement in August 2014)

\* Definition in Appendix



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## **Q4-2014 REVENUE**



#### **Mobile Security**

• Very good performance from embedded security solutions product line

#### **Secure Transactions**

- One-off order of chips and technology licensing agreement with a longstanding customer
- \$3.8 million revenue from chip and module sales on emerging EMV card market in the US and other countries adopting EMV





## FY 2014 REVENUE

in thousands of US\$	12 months 2014	12 months 2013	% Change annual
Mobile Security	57 938	73 797	-21%
Secure Transactions	65 391	80 827	-19%
Unallocated	2 033	-	-
Total Revenue	125 362	154 623	-19%

FY 2014 revenue down 19% but with a fundamentally different product mix and with higher margins, in line with the Group strategic repositioning

Revenue from embedded security solutions gradually replacing the sales of NFC connectivity component



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## SUCCESSFUL EXECUTION OF STRATEGIC REPOSITIONING



#### High-value products and SW and IP model driving profitability



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## **ADJUSTED INCOME STATEMENT**

in thousands of US\$	12 months 2014	12 months 2013	
Revenue	125 362	154 623	
Cost of sales (adjusted)	(50 963)	(94 363)	
Adjusted Gross profit	74 399	60 260	<del>~</del>
in % of revenue	59,3%	39,0%	
R&D expenses (adjusted) in % of revenue	<b>(33 201)</b> -26%	<b>(31 903)</b> -21%	<del>\</del>
Selling & marketing expenses (adjusted) in % of revenue	<b>(20 530)</b> -16%	<b>(20 477)</b> -13%	
General & administrative expenses (adjusted) in % of revenue	<b>(12 419)</b> -10%	<b>(10 570)</b> -7%	
Other (losses)/gains, net (adjusted)	(128)	(261)	
Total adjusted operating expenses	(66 278)	(63 212)	<del>~</del>
Adjusted operating income in % of revenue	<b>8121</b> 6,5%	<b>(2 952)</b> -1,9%	

24% increase in adjusted gross profit: anticipated revenue contraction offset by improvement in adjusted gross margin

Absence of R&D expenses capitalized on the balance sheet in 2014 vs 2013 and lower research tax credit

Positive impact of 2013 restructuring plan but partly offset by the integration of Metaforic in the Group



## **MOBILE SECURITY**



- Decrease in sales due to discontinuation of NFC sales to BlackBerry
- Sharp increase in gross margin from 49.4% to 89.2% reflecting a more favorable product mix
- Third half-year in a row of adjusted operating profit

## **SECURE TRANSACTIONS**



- Decline in revenue due to continued erosion of legacy EMV and ID business in Europe
- Progressive ramp-up of new product lines in connected devices and IoT
- Slight decrease in adjusted gross margin to 31.6% (-100bps)



### FY 2014 CASH FLOW



Change in Capital 60 working expenditure capital s Net income Restructuring excluding non-Metaforic cash outlays cash items (6.4) acquisition 7,2 50 (1.5) 8.4 40.2 Repayable (12.9) Other advance 40 36,3 (1.7) Significant inventory reduction (\$5.3 million) along with increased 30 factoring (\$5.7 million) off-setting other working capital items. 20 Cash generated by operations 10 financing significant investments and leaving end of year cash position well-preserved 0 Dec. 31, Dec. 31, 2013 2014

In millions of US\$

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## **STRONG BALANCE SHEET**





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## OUTLOOK 2015 - CONFIRM POSITIVE IMPACT OF STRATEGIC REPOSITIONING

- Win customers in mobile and connected devices with our embedded security solution approach
- Get first significant commercial success in mobile banking and HCE MPayment thanks to our unique offering (derived from Metaforic acquisition)
- And: (i) ramp up volumes in the US and countries adopting EMV;
   (ii) sign new licensees with NFC patents program through France Brevets

#### **Our Vision:**

In an all-digital and connected world, time has come to move from existing "add on" security models to a truly embedded model that places security at the heart of each device or application.



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### DEFINITIONS Adjusted measures

- Certain financial measures and performance indicators are presented on an adjusted basis. These indicators are
  not defined under IFRS; they should be considered to be supplementary information, not substitutable for any
  other indicators of operating and financial performance that are strictly accounting measures, such as those
  presented in the Group's consolidated financial statements
- Adjusted gross profit is defined as gross profit before (i) the amortization of intangible assets and masks related to business combinations, (ii) any potential goodwill impairment, (iii) share-based payment expense and (iv) non-recurring costs associated with restructuring and business combinations carried out by the Group.
- Adjusted operating income/(loss) is defined as operating income/(loss) before (i) the amortization of intangible assets and masks related to business combinations, (ii) any potential goodwill impairment, (iii) share-based payment expense and (iv) non-recurring costs associated with business combinations carried out by the Group.
- EBITDA is defined as adjusted operating income before depreciation, amortization and impairment losses not related to business combinations.

#### **Net cash**

is defined as cash at hand, cash equivalents and short-term investments, the net amount of derivatives, less finance lease liabilities, bank overdrafts and bank loans, and deferred payments due in connection with business combinations. Debt related to the financing of research tax credit (CIR) claims with a maturity equivalent to the CIR claims they finance are not taken into account since they are intended to be extinguished upon repayment by tax authorities of CIR claims.



## **RECONCILIATION FROM ADJUSTED TO IFRS** FY 2014

in thousands of US\$	2014 Adjusted	Business combination	Sharebased payments	Other non- recurring costs	2014 IFRS
Revenue	125 362	-	-	-	125 362
Cost of sales	(50 963)	(11 932)	(43)	-	(62 938)
Gross margin	74 399	(11 932)	(43)	-	62 424
in % of revenue	59,3%				49,8%
R&D expenses	(33 201)	(1 770)	(123)	-	(35 095)
Selling & marketing expenses	(20 530)	-	(283)	-	(20 813)
Genaral & administrative expenses	(12 419)	-	(108)	-	(12 527)
Other (losses)/gains, net	(128)	3 890	-	159	3 921
operating income in % of revenue	<b>8 121</b> 6,5%	(9 812)	(557)	159	<b>(2 089)</b> -1,7%





## **RECONCILIATION FROM ADJUSTED TO IFRS** FY 2013

in thousands of US\$	2013 Adjusted	Business combination	Sharebased payments	Other non- recurring costs	2013 IFRS
Revenue	154 623	-	-	-	154 623
Cost of sales	(94 364)	(11 953)	(71)		(106 389)
Gross margin	60 259	(11 953)	(71)	-	48 235
in % of revenue	39,0%				31,2%
R&D expenses	(31 903)	(1 869)	(181)	-	(33 953)
Selling & marketing expenses	(20 477)	-	(171)	-	(20 648)
General & administrative expenses	(10 570)	-	(132)	-	(10 702)
Other (losses)/gains, net	(261)	(599)	-	(9 838)	(10 698)
operating income in % of revenue	<b>(2 952)</b> -1,9%	(14 421)	(555)	(9 838)	<b>(27 766)</b> -18,0%





### **INVESTOR INFORMATION**

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Financial Calendar

Q1 2015 Revenue April 30, 2015

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